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SOURCE Revista Minelor.PLANNING IN THE RUMANIAN COAL INDUSTRY

Planning in the Rumanian coal industry includes the following elements:

1. Issuance of directives and basic figures.
2. Creation of a plan based on these directives.
3. Approval of the plan by the government.
4. Control of plan fulfillment.
5. Analysis of plan fulfillment.

The first three steps take place before the plan is put in effect. The fourth step takes place throughout the entire planning period, and the fifth step takes effect at the completion of the planning period.

Proposals for planning come from lower echelons and from enterprises and are later collated and analyzed by the respective ministries.

The state plan includes the following main sections in the coal industry:

1. Production plan (over-all production, production of goods).
2. Investment plan (large construction projects, new installations, mine prospecting work, etc.).
3. Technical plan (new methods).
4. Supply plan (raw materials, fuel, machines).
5. Labor and wage plan (number of wage earners, wage funds, average wages, productivity).
6. Plan for reduction of production cost.

- 1 -

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Planning by industries makes it possible to see whether the rhythm of development of the respective industry corresponds to the needs of the national economy. Natural resources are coordinated with the needs of the branches of the national economy. In this coordination of resources, consumption is compared to production, and expenditures are compared to income, for each major planned product.

In the coal industry this method of balancing is applied on a large scale to coordinate the various elements. The preparation of plans in the coal industry starts with the establishment of indexes for production volume, investment volume, preparatory work, increase in mechanization of productivity, and cuts in expenditures.

Prior to setting up the plan, the government and the party submit recommendations to the State Planning Committee relative to means of development and basic problems in the national economy for the given period. The State Planning Committee works out directives and limitations on the basis of this information and sets up control figures. The control figures constitute the minimum requirements for production volume. Overfulfillment of the plan is desired and encouraged. The limitations refer to the maximum requirements regarding wage funds, special consumption of materials, working funds, etc., which may not be exceeded.

These control figures are communicated to the ministries by the State Planning Committee. The Ministry of Coal Industry receives these details and accepts them as an indication of the following: coal production, value of investments, main technical and economic indexes for utilization and consumption, duties for increase of labor productivity, reduction of production cost, and improvement of the mechanization level.

The Ministry of Coal Industry divides these quotas by combines. The combines divide them by trusts, and the trusts divide them further by mines. The mines draw up their working plan on the basis of these figures. Miners, foremen, engineers, and technicians make suggestions to reach this goal.

The mine works out its plan and sends it to the trust. From the trust, a coordinated plan goes to the combine, and so forth, until over-all figures reach the State Planning Committee, which, in turn, sets up the total plan and submit it to the government. On approval of the plan, the Ministry of Coal Industry distributes the figures again, through channels, and they become compulsory.

The mining plan consists of a system of quantitative indexes. These indexes cover increases in labor productivity, reductions in cost, and increased mechanization and improvement of production quality.

The yearly mining plan is broken down into the following components:

1. Quarterly mining plan.
2. Monthly departmental plan.
3. Monthly repair shop plan.
4. Monthly over-all mine plan.
5. Chief mining foreman's plan.
6. Group plan.

The modification of quarterly and monthly indexes is permitted in special cases only, and with the preliminary consent of top officials.

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- 2 -

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